



SONOMA COUNTY
**HOMELESS
COALITION**

**Sonoma County Homeless Coalition Board
Agenda Report**

Item No: 1 (Consent Calendar)
Subject: September 24, 2025, Sonoma County Homeless Coalition Board Meeting Agenda
Meeting Date: September 24, 2025
Staff Contact: Araceli Rivera, Araceli.Rivera@sonomacounty.gov

SUMMARY

This staff report presents the September 24, 2025, Sonoma County Homeless Coalition Board Meeting proposed agenda. The agenda contains all proposed items that will be discussed by the Board. The proposed agenda is attached as Attachment A.

RECOMMENDED ACTION(S)

Approve September 24, 2025, agenda.



Sonoma County Homeless Coalition

Board Meeting Agenda

DRAFT September 24, 2025

1:00pm-4:30pm Pacific Time

Public Zoom Link:

<https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8CIAWgPrJ8wYLeBgp.1>

Phone: +16694449171 Webinar ID: 927 5974 7120 Passcode: 589476

	Agenda Item	Packet Item	Presenter	Time
	Welcome, Roll Call and Introductions		Board Chair	1:00pm
	<i>Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.</i>	N/A		
1.	09/24/2025 Agenda (Consent Calendar)	Draft Agenda	Staff	1:05pm
2.	Minutes from 08/27/2025 (Consent Calendar)	Draft Minutes	Staff	
3.	Summary of Follow-ups from the Previous Meeting(s) (Consent Calendar) <ul style="list-style-type: none"> Transitional Age Youth (TAY) seat Update Continuum of Care (CoC) Program DV RRH Transfer Update 	Summary of Follow-ups	Staff	
4.	Reports for Standing Committee Updates (Consent Calendar) <ul style="list-style-type: none"> HMIS Committee Lived Experience Advisory & Planning Board (LEAP) 	Staff Report for Standing Committees	Staff	

5.	<p>Reports from Lead Agency Staff</p> <ul style="list-style-type: none"> • Department of Health Services (DHS) Director updates <ul style="list-style-type: none"> ○ Homeless Team Leadership Update ○ MRG Update ○ Behavioral Health & Homeless Merger ○ Eliza's Village Refresh • Board Meeting Holiday Schedule Adjustments • Homeless Coalition Board Election Timeline • Emergency Shelter Utilization Report <p>ACTION ITEM</p>	Staff Report	Staff	1:15pm
6.	<p>Lead Agency Evaluation Update</p> <p>Potential ACTION ITEM</p>	Staff Report	Board Chair and Vice Chair	1:35pm
7.	<p>Coordinated Entry Annual Performance Report</p> <p>Potential ACTION ITEM</p>	Staff Report	Staff	1:40pm
8.	<p>Service Provider Roundtable (SPR) Update</p> <p>Potential ACTION ITEM</p>		Margaret Sluyk	2:20pm
9.	<p>Committee Membership and Quorum Issues</p> <p>ACTION ITEM</p>	Staff Report	Staff	2:30pm
10.	10-minute break			2:40pm
11.	<p>PIT Count Full report</p> <p>Potential ACTION ITEM</p>	Staff Report	Staff	2:50pm
12.	<p>Word from the LEAP Board</p> <p>Potential ACTION ITEM</p>		LEAP Board Chair	3:10pm
13.	<p>Coordinated Entry Redesign Implementation</p> <p>ACTION ITEM</p>	Staff Report	Staff	3:20pm
14.	<p>October Quarterly Membership Meeting Agenda</p> <p>ACTION ITEM</p>	Staff Report	Staff	4:00pm
15.	<p>Review Agenda for October Coalition Board Meeting</p> <ul style="list-style-type: none"> • MOUs Between Homeless Coalition and Lead Agency • Rapid Rehousing (RRH) Standards Updates <p>Potential ACTION ITEM</p>	Staff Report for DRAFT Agenda	Board Chair	4:10pm
16.	Board Member Questions & Comments		Board Chair	4:20pm

	Potential ACTION ITEM			
17.	Public Comment on Items not on the Agenda		Board Chair	4:30pm

PUBLIC COMMENT:

Public Comment may be made via email or during the live zoom meeting.

To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at [Homeless Coalition Board Comment Form >>](#). Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.

Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at jynessa.lazzaroni@sonomacounty.gov



**Sonoma County Homeless Coalition
Minutes Staff Report**

Item No: 2 (Consent Calendar)

Subject: Meeting Minutes 8/27/25

Meeting Date: 9/24/25

Staff Contact: Kim Holden, Senior Office Assistant, Kim.Holden@sonomacounty.gov

SUMMARY

This staff report briefly summarizes the August 27, 2025, Sonoma County Homelessness Coalition Meeting Minutes. The attached meeting minutes contain all items discussed by the Sonoma County Homeless Coalition Board at the August 27, 2025, Sonoma County Homelessness Coalition Meeting.

RECOMMENDED ACTION(S)

Approve Sonoma County Homeless Coalition Minutes from the 8/27/2025 Sonoma County Homeless Coalition Board Meeting.

Sonoma County Homeless Coalition Board

Homeless Coalition Board Meeting Minutes

Wednesday, August 27, 2025

1:00 – 4:30 PM, Pacific Time – Meeting held via Zoom

Zoom Recording:

https://sonomacounty.zoom.us/rec/share/3KijqdF5hcJ_6tQA3k1-pge5HgAYx45Re2C5wtdPcQcyFOtrqaQFRTghZ9lo11h6.fMOnqZso53TioJrL?startTime=1756324712000

Passcode: BBbg2!Bt

Welcome and Roll Call Introductions (00:02:34–00:04:40)

Chair Jennielynn Holmes called the meeting to order at 1:00 PM and explained the Zoom rules regarding public comment and the Brown Act guidelines.

Present: Jennielynn Holmes, Catholic Charities | Kelli Kuykendall, proxy for Caroline Bañuelos, City of Santa Rosa | Kevin McDonnell, City of Petaluma | Sean Hamlin, proxy for Chris Coursey, Sonoma County Board of Supervisors | Martha Cheever, Community Development Commission | Stephen Zollman, City of Sebastopol | Jackie Elward, City of Rohnert Park | Dannielle Danforth, West County Community Services | Margaret Sluyk, Reach For Home | Chessy Etheridge, Adult Lived Experience Seat | Chris Cabral, Committee on the Shelterless (COTS) | Kristi Lozinto, Member At-Large | Ron Wellander, City of Sonoma | Angelica Smith, Tribal Seat | Rosie Traversi, Licensed Healthcare Organization Seat | Maria Rico, BIPOC Led/Serving Organization Seat |

Absent: Caroline Bañuelos, City of Santa Rosa (proxy present | Chris Coursey, Sonoma County Board of Supervisors (proxy present) | Rebecca Sammet, LEAP Board

A quorum was present.

1 - 4. Approval of Consent Calendar (00:04:42 – 00:07:55)

- Chair Holmes presented the following consent calendar items for approval:
 1. 8/27/25 meeting agenda
 2. 7/23/25 meeting minutes
 3. Summary of Follow-Ups from the Previous Meeting(s)
 4. Reports for Standing Committee Updates
- **Public Comment:** Gregory Fearon.

Motion: Mayor Stephen Zollman moves to approve the Consent Calendar. The 7/23/25 meeting minutes will be amended to reflect that Chessie Etheredge was not in attendance.

Second: Chris Cabral seconds the motion.

Abstentions: One.

Objections: None.

Motion passes. The consent calendar is approved.

5. Reports from Lead Agency Staff (00:08:00– 00:08:32)

- **Department of Health Services (DHS) Director Updates**
- **Strategic Planning Update**

Please Note: DHS Director Nolan Sullivan is detained at the Sonoma County Board of Supervisors meeting. This item is temporarily postponed but will resume once the DHS Director is able to join today.

6. Lead Agency Evaluation Update (00:08:36 – 00:13:18)

- An ad hoc committee, the Continuum of Care Program Evaluation Workgroup, was established at the July 23, 2025, meeting for the purpose of evaluating the Lead Agency and has held one meeting. Chair Holmes reported on the identified goals and desired accomplishments as established at the workgroup meeting.

Additional information is included in the staff report, “Lead Agency Evaluation Update,” Item #6, pg. 18, in the packet of meeting materials.

Public Comment: None.

Informational item only; no action taken.

7. Shelter Utilization Dashboard (00:13:20 – 00:50:40)

- Daniel Overbury-Howland, Homeless Management Information Systems (HMIS) Coordinator, described the HMIS data reporting process, which doesn’t allow for reporting shelter capacity and utilization in real-time. Currently, service providers are allotted up to five (5) days to enter events into HMIS, creating a lag of up to five (5) days for client admissions and exits to be reflected in the system. After discussion of possible remedies to allow for real-time analysis, the subsequent determination was that the lag did not represent a significant drawback in overall reporting at this time.

Slides were shown illustrating the current capabilities and categories for presenting utilization data. This content can be provided to the HC Board monthly or quarterly on a

regular basis. The data can also be built into an interactive dashboard accessible on the Sonoma County Homeless Coalition website.

The recommended action, as outlined in the agenda item summary, is for the Board to direct staff to create a shelter utilization dashboard for the website. After discussion, the query before the HC Board was to instead identify the manner in which they would like HMIS data to be presented.

The consensus was that a monthly shelter utilization data report to the HC Board would be sufficient and could be presented in the form of a URL link within the monthly meeting packet. The report would not necessarily be presented for discussion at each meeting but would be available on a monthly basis for each board member's situational awareness. Intermittent refinements of data points, such as subpopulations, may be provided as future conversations develop and needs arise.

Additional information is provided in Item #7, Shelter Utilization Dashboard, pg. 19, in the meeting materials packet.

Public Comment: Gregory Fearon

Motion: Chair Holmes moves that a monthly shelter utilization dashboard be included in the monthly HC Board meeting materials packet.

Second: Mayor McDonnell seconds the motion, suggesting that a URL link to the monthly data would be sufficient. The link would also be available to the public via the meeting materials packet as posted online each month.

Abstentions / Objections: None.

Motion passes.

8. Service Provider Roundtable Update (00:50:42 – 00:54:43)

- Margaret Sluyk reported that there is no formal update today as the Service Provider Roundtable (SPR) did not meet this month, but that many providers are currently working on their Measure O Notice of Funding Opportunity (NOFO) applications. The SPR meetings should be on track again next month. Providers are invited to contact Margaret Sluyk if they would like to present a future SPR Update to the HC Board.

Public Comment: Gregory Fearon.

9. Overview of Permanent Housing Standards and Operations (00:54:46 – 01:05:33)

- Thai Hilton presented an overview of a proposed process envisioned to lead to the development of Permanent Supportive Housing (PSH) guidance materials that would serve to clarify roles and develop consistent PSH standards. The goal of this process is to facilitate future improvements to PSH service delivery, property management, and approaches to community engagement, including the establishment of “Good Neighbor” policies.

Today’s information is presented in an initial effort to begin gathering feedback from board members and stakeholders to help identify key priorities and areas of focus as the process moves forward.

Additional information is provided in Item #9, Overview of Permanent Housing Standards and Operations, pgs. 20-22, in the meeting materials packet

Public Comment: None.

Informational item only; no action taken.

10. 10-Minute Break (01:05:39 – 01:05:47)

- Today’s meeting is running ahead of schedule so Chair Holmes has deferred the break until such time as it may be needed.

11. Word from the LEAP Board (01:05:47 – 01:12:13)

- Chessie Etheredge reported that circumstances on the street are becoming increasingly difficult due to the presence of Immigration and Customs Enforcement (ICE) agents. Fear and distrust are widespread throughout the unsheltered community, creating obstacles to locating people. Chair Holmes suggests this might be an ongoing topic of conversation and invites input from the Lived Experience Advisory Panel (LEAP) Board for any ideas to help minimize these impacts to the unsheltered community.

Public Comment: None.

12. Emergency Solutions Grant (ESG) Updates and Amendment (01:12:15 – 01:21:59)

- Michael Gause and Chuck Mottern explained that the ESG is a State of California grant of about \$200,000, which is usually rolled into the annual Notice of Funding Availability (NOFA). This year, however, the funds came off-cycle and were not awarded until after the NOFA process concluded. Subsequently, small amounts from this funding were added to all eligible Emergency Shelter (60% of funds) and Rapid Rehousing (RRH, 40% of funds) projects who were awarded allocations in the 2025-26 NOFA. All of the funding in these project budgets will be held to ESG standards. All but one of the eligible recipients have accepted the additional funds. The funding amendments are expected to be completed by October – November 2025.

The staff recommended action is to approve this approach to amend Emergency Shelter and RRH contract budgets with ESG funds.

Providers with conflicts of interest were recused pending action being taken: Jennielynn Holmes, Chris Cabral, Dannielle Danforth, Margaret Sluyk. A quorum remained.

Vice-Chair McDonnell facilitated the ensuing proceedings while Chair Holmes was recused.

Public Comment: None

Motion: Mayor Zollman moves to approve the recommendation to amend the Emergency Shelter and RRH contract budgets with ESG funds.

Second: Sean Hamlin seconds.

Abstentions / Objections: None.

Motion passes.

Recused participants were returned to the meeting proceedings. Chair Holmes presided over the remainder of the meeting.

13. Review Agenda for September Coalition Board Meeting (01:22:12 – 01:26:21)

- Chair Holmes presented the draft agenda for the September 24, 2025, HC Board meeting.

Mayor Zollman requests an update on the HMIS Request for Proposals (RFP). Michael Gause responds that although an update can be given, this RFP is still a work in progress. The Coordinated Entry (CE) RFP would come first, as it is closer to completion.

Chessie Etheredge requests an update about CARE Court at a future meeting.

Public Comment: Gregory Fearon

5. Reports from Lead Agency Staff (01:26:24– 01:35:49) – resumed from earlier timeslot.

- **Department of Health Services (DHS) Director Updates**

The DHS Director updates are postponed until a future meeting as Director Sullivan has not yet returned from the BOS meeting. On behalf of the DHS Director, however, Michael Gause informed the HC Board that DHS has initiated an internal promotional recruitment for an interim DHS Homelessness Services Division Director.

- **Strategic Planning Update**

Michael Gause reported that significant progress has occurred since the Strategic Plan was implemented two (2) years ago, and also highlighted some of the accomplishments, including the addition of over 400 permanent beds and over 100 interim shelter beds.

Further description of priorities and accomplishments can be reviewed in the document “Strategic Planning First- and Second-Year Efforts August 2025” as linked within the Report from the Lead Agency, Item #5b, pg. 17, in the packet of meeting materials.

Work continues to implement additional priorities and measures in accordance with the direction of the Strategic Plan.

Public Comment: Gregory Fearon.

Informational item only; no action taken.

14. Board Member Questions and Comments (01:35:51 – 01:38:51)

- Chris Cabral – offers Technical Assistance to any providers or developers who may be interested in adopting CalAIM billing.
- Michael Gause expresses appreciation to Chris Cabral, Committee on the Shelterless (COTS), and other providers participating in the Keep People Housed (KPH) program, which has served 184 households, over 400 people, including a large portion of minors. The County is planning to provide support to this program for an additional year.
- **Public Comment:** None.

15. Public Comment on Items not on the Agenda (01:38:53– 01:39:08)

- None.

Adjournment: 2:42 PM (01:39:13 – 01:39:44)

Sonoma County Homeless Coalition Follow-ups Staff Report

Item No: 3 (Consent Calendar)
Subject: Summary of Follow-ups from the Previous Meeting(s)
Meeting Date: September 24, 2025
Staff Contact: Michael Gause, Michael.Gause@sonomacounty.gov

Summary

At the previous meeting, Coalition Board members and others asked for the Lead Agency staff to follow up on specific items. Staff summarized responses to present at the June Sonoma County Homeless Coalition Board meeting.

Recommended Action(s)

- Approve Lived Experience Advisory & Planning (LEAP) Board recommendation to appoint Ash Culver to the Transitional Age Youth (TAY) seat on the Homeless Coalition Board
- Receive and file

Discussion

At the previous meeting, Coalition Board members and others asked for the Lead Agency staff to follow up on the following questions or comments:

1. **Transitional Age Youth Lived Experience Seat (Action Item)** The Sonoma County LEAP Board met, discussed, and voted to appoint Ash Culver to the TAY seat on the Homeless Coalition Board during the August 22nd LEAP Board meeting. The TAY seat was previously filled temporarily by former LEAP Board Chair, Rebekah Sammet on the Homeless Coalition Board, following the passing of former TAY seat representative, Jeremy Hinojos. The LEAP Board recommendation to appoint Ash Culver to the Homeless Coalition Board is currently pending final approval from the Homeless Coalition Board. The appointment would fill the remainder of the current TAY seat term until December 2026.
2. **Continuum of Care (CoC) Program Domestic Violence Rapid Rehousing Transfer Update:** CoC Lead staff received confirmation from the HUD Field Office in San Francisco that the transfer of this project from the YWCA to Catholic Charities was approved and is in process.

Sonoma County Homeless Coalition Board Committees Staff Report

Item No: 4 (Consent Calendar)
Subject: Reports from the Coalition's Standing Committees and the LEAP Board
Meeting Date: September 24, 2025
Staff Contact: Michael Gause, Michael.Gause@sonomacounty.gov

Summary

This agenda item contains summaries of Standing Committees' work in the recent month, as well as information from the Lived Experience Advisory Planning Board (LEAP). Committee Chairs were asked to prepare brief summaries for their respective Committee.

Recommended Action(s)

Discussion

1. Homeless Management Information System (HMIS) Committee: The Committee met on September 8, 2025. The Committee discussed the Alerts software feature in HMIS. Two (2) members of the Service Providers Roundtable's Safety committee workgroup were invited as guest panelists to introduce proposed changes, and updates to best practices, on the use Alerts feature in HMIS to the Committee. Due to the length of this discussion regarding the Alerts HMIS software feature, the agendaized Staff presentation on the Longitudinal Systems Analysis (LSA) report and Stella P data visualization tool was postponed to the next meeting. The next HMIS Committee meeting is scheduled for October 13, 2025.

2. Lived Experience Advisory & Planning (LEAP) Board:

- Appointed Ash Culver to the Transitional Age Youth (TAY) seat on the Homeless Coalition Board, pending final Homeless Coalition Board approval.
- Invited Lieutenant Zilverio "Zeus" Rivera from the City of Petaluma's police department to share a presentation about how the Grants Pass order has affected law enforcement in Petaluma
- Previous Chair recently resigned from the board. The LEAP Board appointed a new Interim Chair and Vice Chair to fill positions

- Working with Sonoma County Department of Health Services (DHS) Director, Nolan Sullivan to provide lived experience input on various DHS homeless-related initiatives
- Designated 5 different LEAP Board members to serve as panelists during the upcoming THREADS 2025 Behavioral Health Bridge Housing (BHBH) Collaborative Symposium
- Sent an advocacy letter to the Sonoma County Board of Supervisors for measures against the recent Ending Crime and Disorder on America's Streets Executive Order
- Closing current shelter standards surveys by the end of September (end of this month) to begin compiling data, analyzing results, and proposing solutions to improving shelter standards in Sonoma County
- Working on new plans to continue printing LEAP Board t-shirts and actively scheduling public events to participate and publicize the LEAP Board in the Sonoma County community.
- Changed the LEAP Board meeting time
- Appointed new LEAP Board representative to the Homeless Coalition Board
- Collaborating with Albert Townsend, Director of Lived Experience and Innovation for the National Alliance to End Homelessness to become partners within their Communities Strategic Team program
- Applications for membership are ongoing. Contact Andrew.Akufo@Sonoma-county.org for application
- Established a new public email: sonomacountyleap@gmail.com



**Sonoma County Homeless Coalition Board
Report From Lead Agency Staff**

Item No: 5
Subject: Reports from the Lead Agency Staff
Meeting Date: September 24, 2025
Staff Contacts: Michael Gause, Michael.Gause@sonomacounty.gov

1. Department of Health Services (DHS) Director Update:

This item was established as a standing agenda item at the request of the Board. The Director of the Department of Health Services (DHS) will provide a verbal update on several critical initiatives. These updates are intended to keep the Homeless Coalition Board informed of key activities and emerging issues.

- Homeless Team Leadership Update
- MRG Update
- Behavioral Health & Homeless Merger
- Eliza's Village Refresh

2. Board Meeting Holiday Schedule Adjustments: The Homeless Coalition Board's November monthly meeting is currently scheduled on Wednesday, November 26, 2025, from 1:00 – 5:00pm (one day prior to the Thanksgiving holiday). In an effort to avoid scheduling conflicts with staff and board member Thanksgiving holiday plans and the Sonoma County Department of Health Services THREADS symposium (currently scheduled from November 17-20), staff recommendation is to cancel the November 2025 Homeless Coalition Board meeting.

The Homeless Coalition Board's December monthly meeting is also currently scheduled on Wednesday, December 24, 2025, from 1:00 – 5:00pm (Christmas Eve). In an effort to avoid staff and board member conflicting holiday plans, staff recommends rescheduling the December board meeting to Wednesday, December 17, 2025, from 1:00 – 5:00pm (one week prior to the original meeting date).

RECOMMENDED ACTION(S):

- Cancel the November 2025 Homeless Coalition Board meeting
- Reschedule the December 2025 Homeless Coalition Board meeting to Wednesday, December 17, 2025, from 1:00 – 5:00pm (one week prior to the original meeting date)

3. Homeless Coalition Board Election Timeline

Staff have developed the timeline for the upcoming annual Homeless Coalition Board Elections. There will be five seats that will be up for election to be seated during the January 2026 meeting. The following seats will be up for election:

- a) **Homeless Service Provider:** Elected by Homeless Coalition Voting Members
 - a. This seat is currently occupied by Chris Cabral
- b) **At Large:** Elected by Homeless Coalition Voting Members
 - a. This seat is currently occupied by Kristi Lozinto
- c) **Licensed Health Care Organization:** Elected by Homeless Coalition Voting Members
 - a. This seat is currently occupied by Rosie Traversi
- d) **Adult Lived Experience Seat:** Elected by the Lived Experience Advisory Planning Board
 - a. This seat is currently occupied by Chessy Etheridge
- e) **Tribal Designated Seat:** Elected by the Sonoma County Homeless Coalition Tribal Leadership Committee
 - a. This seat is currently occupied by Angelica Smith

Timeline:

- October 23rd - November 20th: Open nominations, reelection and self-nominations are permissible.
- November 26th: Approved Voting Member representatives confirmed.
- December 4th 1-2:30pm: Virtual special elections meeting. This meeting will be recorded for those voting members who are unable to attend live and will be sent out with ballots.
- December 11th: Ballots from voting members due by close of business.
- January 28th: New members begin their 2-year term.

4. Emergency Shelter Utilization Report

During the August CoC Board meeting, staff presented some tables displaying shelter utilization trends and averages for 2025. The board directed staff to make some edits to the tables to include noting whether beds are dedicated to families or individuals, as well as some formatting changes. Updates to total bed numbers have also been made based on provider feedback since last month's presentation. You can access this information by using the following link:

<https://share.sonoma-county.org/link/6KHmABmRFw/>



SONOMA COUNTY
HOMELESS
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**Sonoma County Continuum of Care Board
Staff Report**

Item No: 6

Subject: Lead Agency Evaluation Update

Meeting Date: September 24, 2025

Staff Contact: Michael Gause, Michael.Gause@sonomacounty.gov

SUMMARY:

Informational Update: Lead Agency Evaluation Ad Hoc Committee

As recommended by the Governance Charter Ad Hoc Committee, the Homeless Coalition Board approved an evaluation tool in April 2025 to assess the performance of the Lead Agency/Collaborative Applicant for the Continuum of Care. Although the tool was adopted, no start date was initially set.

In December 2024, the Board tasked the Governance Charter Ad Hoc Committee with creating an evaluation plan. The process includes:

- **Tool:** A checklist based on a previously available HUD resource.
- **Frequency:** Every two years.
- **Process:** Led by a Board-appointed ad hoc committee.
- **Accountability:** Committee may develop an action plan if needed.
- **Authority:** Final decisions rest with the HC Board.

On June 25, 2025, the Board approved forming a new ad hoc committee (up to 7 members) to carry out the evaluation over a six-month period. The committee will report monthly to the Board and hold two public meetings.

This item includes a verbal update from the Homeless Coalition Board Chair and Vice Chair on the formation and progress of the ad hoc committee.

Informational only.



**Sonoma County Homeless Coalition Board
Executive Summary**

Item: 7. Coordinated Entry Annual Performance Report

Date: September 24, 2025

Staff Contact: Thai Hilton, Thai.hilton@sonomacounty.gov

Agenda Item Overview

The Homeless Coalition charter requires an annual performance evaluation of the Coordinated Entry System (CES). Lead Agency staff has developed a 3-part assessment of CES performance. The first part of the assessment will cover compliance with regulatory requirements followed by a review changes and accomplishments since HomeFirst took operation. Finally, the last part of the assessment will cover a data review from the last year of operation.

The regulatory compliance portion has been complete by Lead agency staff. Due to the length of the self-assessment, staff will not go over each question but will present on which aspects of the self-assessment have and haven't been met. Staff will provide additional information about which components have not been met and why. A copy of the entire self-assessment can be found here: <https://share.sonoma-county.org/link/-APOP3-Clrc/>.

Recommendation

Information only.

**Sonoma County Homeless Coalition Board
Agenda Report**

Item No: 9

Subject: Homeless Coalition Committee Membership & Quorum Issues

Meeting Date: September 24, 2025

Staff Contacts: Karissa White, Karissa.white@sonomacounty.gov

Background:

The Governance Charter currently establishes the following committee membership structures:

- **Coordinated Entry Advisory Committee (CEAC):** 13–15 members.
- **HMIS Data Committee:** 13 members.

Committee Challenges:

- **Coordinated Entry Advisory Committee:** The large membership requirement has led to frequent quorum issues. For example, the most recent Coordinated Entry operator evaluation was delayed by two months because quorum could not be achieved leading to cancelled meetings.
- **HMIS Data Committee:** Maintaining a full roster of 13 members has been difficult. In addition, this committee does require some specialized skillsets such as analytical, data, and systems thinking. The committee currently has 10 members. While a new member was accepted by reviewing applications from the March 2025 application cycle, recruitment outside the annual nomination period is limited by the Charter, which only allows:
 1. Selection through the annual application cycle,
 2. Replacement recommendations from the committee, or
 3. Appointment by the Board Chair and Vice Chair.

Recommendation:

After consultation with Board Chair and Vice Chair, it has been recommended that the Board consider a Governance Charter change to address these issues by:

- **Option A:** Adjusting committee quorum requirements (to improve functionality of large committees).
- **Option B:** Reducing the required number of members for certain committees to better align with available capacity and skillsets.

Action Requested:

Board direction on whether to move forward with a Governance Charter amendment to implement one or more of the options outlined above.



**SONOMA COUNTY
HOMELESS
COALITION**

**Sonoma County Continuum of Care Board
Staff Report**

Item No: 11

Subject: PIT Count Full Report

Meeting Date: September 24, 2025

Staff Contact: Michael Gause, Michael.Gause@sonomacounty.gov

SUMMARY:

In this item, staff provide an overview of the full 2025 Pit Count Report. The full report can be accessed here:

<https://sonomacounty.gov/health-and-human-services/health-services/divisions/homelessness-services/data/homeless-count>

RECOMMENDED ACTION(S):

Receive the full report for the 2025 PIT Count.

DISCUSSION:

The Point in Time (PIT) Count is a count of unsheltered and sheltered people experiencing homelessness on a single night in January. In 2025, under the coordination of Applied Survey Research (the Department's contracted consultant supplying homeless count services) and County Department of Health Services staff, the Sonoma County PIT Count took place on Friday, January 31, 2025. On that one night it counted the number of people sheltered in emergency shelters, transitional housing, and Safe Havens as well as the number of unsheltered people experiencing homelessness,

In 2025, 1,952 individuals were counted, a decrease of 23% from 2,522 individuals in 2024. More information on possible causes of the decrease and other information on demographics is included below. 1,123 individuals were living in unsheltered circumstances (a decrease of 29% from 2024) and 829 were in sheltered circumstances (a decrease of 12% from 2024).

As Lead Agency to the Sonoma County CoC, DHS conducts the annual PIT Count to track progress towards ending homelessness in Sonoma County. HUD requires a local PIT Count of any CoC to enable participating agencies to access HUD's CoC funding. In 2024, HUD CoC funding for Sonoma County totaled approximately \$4.7 million. Some State agencies use PIT Count data to formulate funding allocations. Further, when combined with data from the Department's Homeless Management Information System (HMIS), the count informs the County's homeless housing needs.

The 2025 PIT count suggests decreases potentially as a result of:

- The addition of 402 new permanent beds in 2024 (including permanent supportive housing, rapid rehousing, and permanent housing).
- Continued coordination between the County, nine cities, and the Homeless Coalition on funding strategies and implementation of the Strategic Plan.
<https://sonomacounty.ca.gov/health-and-human-services/divisions/homelessness-services/sonoma-county-homeless-coalition/strategic->
- Coordination with regional partners on the "By Names List." A By Names List is kept in each region of the County and updated continuously with the names of individuals known to be experiencing homelessness in the region. On the day of the Count, 1,813 individuals were counted on the By Names List, a very similar number to the overall Count.

Each year, following the PIT Count, surveys are conducted with individuals and families experiencing homelessness (both sheltered and unsheltered). This is done to gain insight on demographics and experience of single adults, families, and transition-age youth experiencing homelessness. These surveys, over 300 in total, were conducted representing a confidence interval of +/- 4% with a 95% confidence level when generalizing the results of the survey to the estimated population of individuals experiencing homelessness. Surveys were conducted in a peer-to-peer fashion in the two weeks after the PIT Count and include key information on homeless subpopulations.

Subpopulations of individuals experiencing homelessness include individuals experiencing chronic homelessness (defined generally as an individual with at least one year of continuous homelessness and a disability), transition age youth ages 18-24, homeless families with children, and veterans. Within these subpopulations:

- The number of individuals experiencing "chronic homelessness," those who have been homeless for at least 12 months or on at least four separate occasions in the previous three years and who have one or more disabling conditions, rose from 606 to 730 (20%) over 2024. There is not enough specific data to verify the reason for this increase.

- The number of homeless veterans dropped considerably from 162 to 99 (-39%).
- More families (identified as having at least one adult over 18 with at least one child under 18) are experiencing homelessness, having risen from 57 to 78 (37%). Almost all families were found to be in sheltered settings in 2025. Shelter providers have noted that there has been an increase in families from immigrant communities.
- The number of homeless youth dropped from 151 to 115 (-24%) in 2025. The number of homeless youth consisted of 10 unaccompanied children (persons under the age of 18 without parents) and 105 transition-age youth ages 18-24. This reduction occurred despite the early 2024 closure of Social Advocates for Youth, terminating their homeless youth program. In 2024, the number of youth experiencing homelessness dropped 50% from 2023 numbers.
- 89% of individuals reported they became homeless while living in Sonoma County.

Next year's Count will take place on Friday January 30th, 2026. Planning and preparation will begin in October of 2025 and will follow a similar approach as this year.



Sonoma County Homeless Coalition Board Executive Summary

Item: 13. Coordinated Entry Redesign Implementation

Date: September 24, 2025

Staff Contact: Thai Hilton, Thai.Hilton@sonomacounty.gov

Agenda Item Overview

In late 2023, the Homeless Coalition board approved a working group to begin redesigning the assessment and prioritization elements of Coordinated Entry (CE). Over the course of almost 2 years this working group developed a new assessment and prioritization system. The group analyzed data from past assessments to determine who was the most vulnerable and least likely to get out of homelessness without an intervention from the system of care. This process was done with an equity lens to attempt to address the inequities in the system of care. Later the working group developed a new assessment tool to replace the VI-SPDAT. This tool is much shorter than the previous assessment and is more trauma informed. It is also universal to all populations which means people will not need to be reassessed if their familial situation changes.

In May 2025, the Sonoma County Homeless Coalition board approved a proposal to redesign the assessment tool and prioritization process for CE. Since then, the lead agency and HomeFirst have been working to implement the new tool and assessment process. This work has involved conducting numerous trainings so that access points are trained on the new tool. Additionally, there have been several information sessions for different stakeholder groups on the changes to CE and there has been some backend Homeless Management Information System (HMIS) work that has been done to implement the new process. If approved, the new assessment tool and prioritization process can be implemented immediately. Over 80% of the assessors in the community have been trained and additional trainings continue.

Staff is presenting changes to the CE policies and procedures to implement the new prioritization process. The changes to the policies and procedures are listed below. They mostly relate to prioritization policies and procedures. Other minor changes are included in this proposal.

These changes were unanimously approved by the Coordinated Entry Advisory committee in their September meeting. A copy of the policies and procedures can be found here: <https://share.sonomacounty.org/link/nhLu5rQVgk8/>

Changes:



- Edited Assessment and Prioritization sections to align with new CES model
 - Prioritization changes: pgs. 28-41
 - Assessment changes: pgs. 18-27
 - Enhanced Assessment, Prioritization, and Progressive Engagement Transfers: pgs. 28-34
- Changed all mentions of VI-SPDAT to CES Combined Primary Assessment, By Names List/BNL to Dynamic Housing Roster: Throughout
- Added Seniors population: Throughout
- Added Additional Appendix- CES Combined Primary Assessment: pgs. 87-89
- Added new Forms to Appendixes: Permanent Supportive Housing Enhanced Assessment Form, Enhanced Assessment – Mitigation Form, Progressive Engagement Form: Pgs. 92-97
- Updated CES Performance Evaluation measurement criteria: pgs. 73-78
- Updated MOU requirements for Cooperating Agencies: pgs. 79-85
- Removed “Information Sharing Partner” Cooperating Agency designation. Pg. 80
- Updated CES eligibility definition to align with the CoC/ESG rules rather than the HEARTH Act: pg. 3
- Clarified that a simple majority is needed for all CES Case Conference votes EXCEPT the initial referral decision, which requires a unanimous vote. Pg. 43

Recommendation

Approve the updates to the CE policies and procedures.



Sonoma County Homeless Coalition Board Quarterly Membership Meeting Agenda Report

Item No: 14

Subject: October 16, 2025, Quarterly Membership Meeting Agenda

Meeting Date: September 24, 2025

Staff Contact: Jynessa Lazzaroni, Community Development Program Specialist,
Jynessa.Lazzaroni@sonomacounty.gov

SUMMARY

The attached agenda contains all items to be presented and discussed at the upcoming Sonoma County Homeless Coalition Quarterly Membership Meeting on October 16th, 2025.

RECOMMENDED ACTION(S)

Approve Sonoma County Homeless Coalition Quarterly Membership Meeting Agenda for October 16th, 2025.

Attachment A -Quarterly Membership Meeting Agenda

Attachment A



Sonoma County Homeless Coalition
DRAFT Quarterly Membership Meeting
October 16th, 2025
1:00pm-4:00pm Pacific Time
1450 Neotomas Ave. Santa Rosa, CA 95405

Agenda	
1. Welcome and Introductions (10 Min) 1:00pm-1:10pm	
2. Sonoma County Family Justice Center (45 Min) 1:10pm-1:55pm Overview of domestic violence services	
3. SonomaWorks (45 min) 2:05pm-2:50pm Overview of SonomaWorks programs and services.	
4. 10-Minute-BREAK	
5. Emergency Transfer Plan (ETP) – Thai (30 Min) 3:00pm-3:30pm Required annual ETP training	
6. Sonoma County Homeless Coalition Board and Committee Updates (15 Min) 3:30pm-3:45pm <ul style="list-style-type: none">• LEAP Board• HMIS Data Committee• Racial Equity Workgroup	
7. Community Updates (15 Min) 3:45pm-4:00pm Opportunity for open discussion with attendees to provide program updates, ask questions, and converse over issues related to homelessness.	



SONOMA COUNTY
**HOMELESS
COALITION**

**Sonoma County Homeless Coalition Board
Agenda Report**

Item No: 15
Subject: October 22, 2025, Sonoma County Homeless Coalition Board Meeting Agenda
Meeting Date: September 24, 2025
Staff Contact: Araceli Rivera, Araceli.Rivera@Sonomacounty.gov

SUMMARY

This staff report presents the October 22, 2025, Sonoma County Homeless Coalition Board Meeting proposed agenda. The agenda contains all proposed items that will be discussed by the Board. The proposed agenda is attached as Attachment A.

RECOMMENDED ACTION(S)

Approve October 22, 2025, agenda.

Attachment A



Sonoma County Homeless Coalition

Board Meeting Agenda

DRAFT October 22, 2025

1:00pm-5:00 Pacific Time

Public Zoom Link:

<https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8CIAWgPrJ8wYLeBgp.1>

Phone: +16694449171 Webinar ID: 927 5974 7120 Passcode: 589476

	Agenda Item	Packet Item	Presenter	Time
	Welcome, Roll Call and Introductions		Board Chair	1:00pm
	<i>Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.</i>	N/A		
1.	10/22/2025 Agenda (Consent Calendar)	Draft Agenda	Staff	1:05pm
2.	Minutes from 09/24/2025 (Consent Calendar)	Draft Minutes	Staff	
3.	Summary of Follow-ups from the Previous Meeting(s) (Consent Calendar)	Summary of Follow-ups	Staff	
4.	Reports for Standing Committee Updates (Consent Calendar) <ul style="list-style-type: none">• CEA Committee• HMIS Committee• Lived Experience Advisory & Planning Board (LEAP)	Staff Report for Standing Committees	Staff	

5.	Reports from Lead Agency Staff Potential ACTION ITEM	Staff Report	Staff	
6.	MOUs Between Homeless Coalition and Lead Agency Potential ACTION ITEM	Staff Report	Staff	
7.	Service Provider Roundtable (SPR) Update Potential ACTION ITEM		Margaret Sluyk	
8.	10-minute break			
9.	Word from the LEAP Board Potential ACTION ITEM		LEAP Board Chair	
10.	Rapid Rehousing (RRH) Standards Updates Potential ACTION ITEM	Staff Report	Staff	
11.	Review Agenda for November Coalition Board Meeting Potential ACTION ITEM	Staff Report for DRAFT Agenda	Board Chair	
12.	Board Member Questions & Comments Potential ACTION ITEM		Board Chair	
13.	Public Comment on Items not on the Agenda		Board Chair	

PUBLIC COMMENT:

Public Comment may be made via email or during the live zoom meeting.

To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at [Homeless Coalition Board Comment Form >>](#). Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.

Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at jynessa.lazzaroni@sonomacounty.gov

ACRONYMS & COMMON TERMS – Updated 11-2-2022

AAF	Annual Adjustment Factor	CTAC	Cities and Towns Advisory Committee
ACC	Annual Contributions Contract	DCSS	Department of Child Services
ADA	Americans with Disabilities Act	DDA	Disposition and Development Agreement
AFFH	Affirmatively Furthering Fair Housing	DHCS	Dept of Health Care Services (State dept)
AHA	Affordable Housing Agreement	DHS	Department of Health Services (County dept)
AHDA	Affordable Housing Development Assistance (Santa Rosa)	DSLCL	Disability Services and Legal Center
AHP	Affordable Housing Program (FHLB)	DST	Downtown Streets Team (Petaluma)
AMI	Area Median Income	EA	Environmental Assessment
APE	Area of Potential Effect	EIR	Environmental Impact Report (State)
ASHC	Affordable Housing and Sustainable	EIS	Environmental Impact Statement (Federal)
BHDC	Burbank Housing Development Corporation	ELI	Extremely Low Income
CalHFA	California Home Finance Agency	ENA	Exclusive Negotiating Agreement
Cal-ICH	CA Interagency Council on Homelessness	EOP	End of Participation
CAPIT	Child Abuse Prevention, Intervention and Treatment Fund	ERAP	Emergency Rental Assistance Program
CAPSC	Community Action Partnership Sonoma County	ESG	Emergency Solutions Grants (formerly Emergency Shelter Grants)
CASp	Certified Access Specialist	ESL	English as a Second Language
CBDO	Community-Based Development Organization	FEMA	Federal Emergency Management Agency
CCC	Center for Community Change	FESG	Federal Emergency Shelter Grants Program
CCOC	Cloverdale Community Outreach Committee	FHA	Federal Housing Administration
CCofSR	Catholic Charities of Santa Rosa	FHANC	Fair Housing Advocates of Northern California
CDBG	Community Development Block Grant	FHIP	Fair Housing Initiatives Program
CDBG-CV	CDBG for Coronavirus Response	FHLB	Federal Home Loan Bank
CDBG-DR	CDBG for Disaster Recovery	FHP	Fair Housing Plan
CDC	Community Development Commission	FMR	Fair Market Rent
CE	Coordinated Entry	FONSI	Finding of No Significant Impact
CEF	California Equity Fund	FSS	Family Self-Sufficiency Program
CEQA	California Environmental Quality Act	FY	Fiscal Year
CFH	County Fund for Housing	FYE	Fiscal Year End
CFR	Code of Federal Regulations	GAO	Government Accounting Office
CHAS	Comprehensive Housing Affordability Strategy	GR	Gross Rent
CHD	California Human Development Corporation	GSE	Government-Sponsored Enterprises
CHDC	California Housing Development Corporation	HAC	Housing Assistance Committee
CHDO	Community Housing Development Organization	HAP	Housing Assistance Plan
CHFA	California Home Finance Agency	HAS	Homeless Action Sonoma
CHRB	Community Housing Resource Board	HCD	Housing and Community Development (State of California)
CHRP-O	California Housing Rehabilitation Program for Owner-Occupied Housing	HCDA	Housing and Community Development Act
CHSC	Community Housing Sonoma County	HCV	Housing Choice Voucher
CIF	Community Investment Funds (FHLB)	HDS	Housing Discrimination Study
CLG	Centro Laboral de Graton (Graton Labor Center)	HEART	Homeless Encampment Access and Resource Team (County)
C of O	Certificate of Occupancy	HEAP	Homeless Emergency Assistance Program
CoC	Continuum of Care	HELP	Housing Enabled by Local Partnerships (funded by CalHFA)
COOP	Continuity of Operations	HERO	Helping Enrich Resource Opportunity
COTS	was "Committee on the Shelterless"	HEROS	HUD Environmental Review Online System
CPI	Child Parent Institute	HHAP	Homeless Housing, Assistance and Prevention
CRI	Community Resources for Independence	HHIP	Homeless Housing Incentive Program
CRLP	Commercial Rehabilitation Loan Program	HHSC	Health and Human Services Committee
CSF	Community Services Fund	HMDA	Home Mortgage Disclosure Act
CSHHP	California Self-Help Housing Program	HMIS	Homeless Management Information System
CSN	Community Support Network	HOME	Home Investment Partnerships Program
		HOPWA	Housing Opportunities for People with AIDS
		HOST	Homeless Outreach Service Team

ACRONYMS & COMMON TERMS – Updated 11-2-2022

HPRP	Housing Prevention Rapid Re-Housing Program	NIMBY	“Not in My Back Yard”
HQS	Housing Quality Standards	NOFA	Notice of Funding Availability
		NOFO	Notice of Funding Opportunity
HSD	Human Services Department (County dept)	NOI-RROF	Notice of Intent to Request Release of Funds
HUD	US Department of Housing and Urban Development	NPLH	No Place Like Home
HUD/202/811	HUD New Construction for Elderly/Handicapped	NSCS	North Sonoma County Services
HUD/236	HUD Mortgage Insurance & Interest Reduction Payment for Multi-Family Rental Projects	NSP	Neighborhood Stabilization Program
HUD/8	HUD Section 8 New Construction Program	OMB	Office of Management and Budget
IG	Inspector General	PASS	Plan for Achieving Self-Support
IGR	Independent Group Residence	PBV	Project-Based Voucher
IIG	Infill and Infrastructure Grant	PCC	Program Coordination Committee
IMD	Institute of Mental Disease	PHA	Public Housing Authority
IMDT	Interdepartmental Multi-Disciplinary Team	PHADA	Public Housing Authorities Directors Association
InRESPONSE	Mental Health Response Team (Santa Rosa)	PHC	Partnership Health Plan California
IOLERO	Independent Office of Law Enforcement Review and Outreach (County agency)	PHM	Public Housing Manager
IPA	Independent Public Accountant	PHRA	Public Housing Reform Act of 1998
JPA	Joint Powers Authority	PIC	Public and Indian Housing Information Center
JRT	Joe Rodota Trail	PIH	Public and Indian Housing
LASC	Legal Aid of Sonoma County	PI	Public Infrastructure (County department)
LHA	Local Housing Authority	PII	Personal Identifiable Information
LI	Low Income	PJ	Participating Jurisdiction
LIA	Live-In Aide	PLHA	Permanent Local Housing Allocation
LIHF	Low Income Housing Fund (San Francisco-based Fund Source)	PMSA	Primary Metropolitan Statistical Area Established by the US Census
LISC	Local Initiatives Support Corporation	PPSC	Petaluma People’s Service Center
LMIHAF	Low and Moderate-Income Housing Asset Fund	PRA	Public Records Act
LSA	Longitudinal Systems Analysis (HMIS)	PRMD	Permit & Resource Management Department (Sonoma County)
MAI	Member of the Appraisal Institute	PS	Payment Standard
MAR	Monthly Activities Report	PSA	Purchase and Sale Agreement
Measure O	¼ Cent Sales tax for housing/homelessness	PSH	Permanent Supportive Housing
MHP	Multi-Family Housing Project (HCD)	PSIF	Preliminary Site Information Form (Part of the RECD Process)
MITCS	Multi-Family Tenant Characteristics System	PUD	Planned Unit Development
MRBP	Mortgage Revenue Bond Program	QC	Quality Control
MSA	Metropolitan Statistical Area	QFHO	Qualified Fair Housing Organization
MSS	Mobile Supportive Services	QHWRA	Quality Housing and Work Responsibility Act of 1998
MWBE	Minority and Women’s Business Enterprises	R&R	Reinvestment and Revitalization Fund
MYFS	Mendocino Youth & Family Services	RCAC	Rural Communities Assistance Corporation
NAHB	National Association of Home Builders	RCF	Residential Care Facility
NAHRO	National Association of Housing and Redevelopment Officials	RDIP	Rental Development Incentive Program
NAMI SC	National Alliance on Mental Illness Sonoma County	REAC	Real Estate Assessment Center (HUD)
NAREB	National Association of Real Estate Brokers	RECDS	Rural Economic Community Development Service
NBOP	North Bay Organizing Project	REFB	Redwood Empire Food Bank
NBVR	North Bay Veterans Resource Center	RFH	Reach for Home
NCCLF	Northern California Community Loan Fund	RFP	Request for Proposals
NDP	Neighborhood Development Program	RFQ	Request for Qualifications
NEPA	National Environmental Policy Act	RHCP	Rental Housing Construction Program (State of California)
NFHA	National Fair Housing Alliance	RRH	Rapid Re-Housing
		RRP	Rental Rehabilitation Program
		RTA	Request for Tenancy Approval

ACRONYMS & COMMON TERMS – Updated 11-2-2022

SAHA	Satellite Affordable Housing Associates
SAMHSA	US Substance Abuse and Mental Health Services Administration
SAVS	Sonoma Applied Village Services
SAY	Social Advocates for Youth
SCPEO	Sonoma County People for Economic Opportunity
SCFBOP	Sonoma County Faith-Based Organizing Project
SCRIMS	Sonoma County Rental Information and Mediation Services
SEMAP	Section 8 Management Assessment Program
SHPO	State Historic Preservation Office
SLE	Sober Living Environment
SMI	Severe Mental Illness
SMSA	Standard Metropolitan Statistical Area
SOS	Sonoma Overnight Support
SPARC	Site Plan and Architectural Review Committee (Petaluma)
SPMs	System Performance Measurements (HMIS)
SRO	Single Room Occupancy
SSA	Social Security Administration
SSI	Supplemental Security Income
Stella M	HUD online tool to assist in homelessness response system effectiveness
Stella P	HUD program using LSAs to show system performance
SVDP	St. Vincent de Paul
TANF	Temporary Assistance for Needy Families
TAT	Threat Assessment Team
TBA	Tenant-Based Assistance
TBRA	Tenant-Based Rental Assistance
TCAC	Tax Credit Allocation Committee
TLC	TLC Child and Family Services
TLR	The Living Room
TOD	Transit-Oriented Development
TOT	Transit Occupancy Tax (Advertising Fund)
TR	Tenant Rent
TTP	Total Tenant Payment
UA	Utility Allowance
UDAG	Urban Development Action Grant
URP	Utility Reimbursement Payment
USDA-RD	United States Department of Agriculture – Rural Development
VAMA	Voluntary Affirmative Marketing Agreements
VASH	Veterans Affairs Supportive Housing (voucher)
VAWA	Violence Against Women Reauthorization Act of 2005
VCA	Voluntary Compliance Agreement
VLI	Very Low Income
VVC	Vietnam Veterans of California
WCCS	West County Community Services
WPC	Whole Person Care
WRS	Women's Recovery Service
YIMBY	Yes in My Backyard